### **McCrory School District No. 12**

**Woodruff County, Arkansas** 

# Regulatory Basis Financial Statements and Other Reports

June 30, 2021



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Sen. Ronald Caldwell Senate Chair Sen. Gary Stubblefield Senate Vice Chair



Rep. Richard Womack House Chair Rep. Nelda Speaks House Vice Chair

## LEGISLATIVE JOINT AUDITING COMMITTEE ARKANSAS LEGISLATIVE AUDIT

#### INDEPENDENT AUDITOR'S REPORT

McCrory School District No. 12 and School Board Members Legislative Joint Auditing Committee

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of each major governmental fund and the aggregate remaining fund information of the McCrory School District No. 12 (the "District"), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's regulatory basis financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions of Ark. Code Ann. § 10-4-413(c) as provided in Act 2201 of 2005, as described in Note 1, to meet the requirements of the State of Arkansas. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 to the financial statements, to meet the financial reporting requirements of the State of Arkansas, the financial statements are prepared by the District on the basis of the financial reporting provisions of Ark. Code Ann. § 10-4-413(c) as provided in Act 2201 of 2005, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

#### Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles paragraphs, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of the District as of June 30, 2021, or the changes in financial position for the year then ended.

#### Unmodified Opinions on Regulatory Basis of Accounting

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective regulatory basis financial position of each major governmental fund and the aggregate remaining fund information of the District as of June 30, 2021, and the respective regulatory basis changes in financial position thereof and the respective regulatory basis budgetary comparison for the general and special revenue funds for the year then ended in accordance with the financial reporting provisions of Ark. Code Ann. § 10-4-413(c) as provided in Act 2201 of 2005 described in Note 1.

#### **Emphasis of Matter**

As discussed in Note 1C to the financial statements, in 2021 the District adopted new accounting guidance, Governmental Accounting Standards Board Statement no. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

#### Other Matters

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's regulatory basis financial statements. The Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, the Schedule of Capital Assets, and the Schedule of Selected Information for the Last Five Years – Regulatory Basis are presented for the purposes of additional analysis and are not a required part of the regulatory basis financial statements.

The Schedule of Expenditures of Federal Awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the regulatory basis financial statements. Such information has been subjected to the auditing procedures applied in the audit of the regulatory basis financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the regulatory basis financial statements or to the regulatory basis financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the regulatory basis financial statements as a whole.

The Schedule of Capital Assets and the Schedule of Selected Information for the Last Five Years – Regulatory Basis have not been subjected to the auditing procedures applied in the audit of the regulatory basis financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated May 10, 2022 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

ARKANSAS LEGISLATIVE AUDIT

Kozek Norman

Roger A. Norman, JD, CPA, CFE, CFF

Legislative Auditor

Little Rock, Arkansas May 10, 2022 EDSD41021



Sen. Ronald Caldwell Senate Chair Sen. Gary Stubblefield Senate Vice Chair



Rep. Richard Womack House Chair Rep. Nelda Speaks House Vice Chair

Roger A. Norman, JD, CPA, CFE, CFF Legislative Auditor

### LEGISLATIVE JOINT AUDITING COMMITTEE ARKANSAS LEGISLATIVE AUDIT

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### **INDEPENDENT AUDITOR'S REPORT**

McCrory School District No. 12 and School Board Members Legislative Joint Auditing Committee

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of each major governmental fund and the aggregate remaining fund information of the McCrory School District No. 12 (the "District"), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's regulatory basis financial statements, and have issued our report thereon dated May 10, 2022. We issued an adverse opinion because the District prepared the financial statements on the basis of the financial reporting provisions of Arkansas Code, which is a basis of accounting other than accounting principles generally accepted in the United States of America. The effects on the financial statements of the variances between the regulatory basis of accounting and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material. However, the financial statements present fairly, in all material respects, the respective regulatory basis financial position of each major governmental fund and the aggregate remaining fund information of the District as of June 30, 2021, and the respective regulatory basis changes in financial position thereof and the respective regulatory basis budgetary comparison for the general and special revenue funds for the year then ended, on the basis of accounting described in Note 1.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the regulatory basis financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the regulatory basis financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's regulatory basis financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's regulatory basis financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of the state constitution, state and federal laws and regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

ARKANSAS LEGISLATIVE AUDIT

Matt Fink, CPA

**Deputy Legislative Auditor** 

Matt Fink

Little Rock, Arkansas May 10, 2022



Sen. Ronald Caldwell Senate Chair Sen. Gary Stubblefield Senate Vice Chair



Rep. Richard Womack House Chair Rep. Nelda Speaks House Vice Chair

### LEGISLATIVE JOINT AUDITING COMMITTEE ARKANSAS LEGISLATIVE AUDIT

REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

#### INDEPENDENT AUDITOR'S REPORT

McCrory School District No. 12 and School Board Members Legislative Joint Auditing Committee

#### Report on Compliance for Each Major Federal Program

We have audited the McCrory School District No. 12's (the "District") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2021. The District's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

#### Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

ARKANSAS LEGISLATIVE AUDIT

Matt Fink, CPA

**Deputy Legislative Auditor** 

Matt Fink

Little Rock, Arkansas May 10, 2022

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS BALANCE SHEET - REGULATORY BASIS JUNE 30, 2021

Governmental Funds

	 		mmentari unus					
	 Ma	ajor				_		
			Special		Other		iduciary	
	 General		Revenue	A	ggregate	Fund Types		
ASSETS								
Cash	\$ 1,172,080			\$	328,588	\$	71,548	
Investments	701						32,187	
Accounts receivable	59,250	\$	187,922					
Due from other funds	 113,094							
TOTAL ASSETS	\$ 1,345,125	\$	187,922	\$	328,588	\$	103,735	
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts payable	\$ 44,039	\$	46,171			\$	593	
Due student groups							54,337	
Due to other funds			113,094					
Total Liabilities	44,039		159,265				54,930	
Fund Balances:								
Nonspendable							26,406	
Restricted	96,856		28,657				22,399	
Assigned	89,930			\$	328,588			
Unassigned	1,114,300							
Total Fund Balances	1,301,086		28,657		328,588		48,805	
TOTAL LIABILITIES AND								
FUND BALANCES	\$ 1,345,125	\$	187,922	\$	328,588	\$	103,735	

The accompanying notes are an integral part of these financial statements.

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021

REVENUES         Special         Other Aggregate           Properly taxes (including property tax relief trust distribution)         \$ 2,449,419         \$ 2,436           State assistance         8,931         1,357,982         * 4           Federal assistance         72,047         25,490         * 1,495           Activity revenues         72,047         25,490         * 1,495           Meal sales         12,251         2,694         2,28           Investment income         12,251         2,099         2,694         2,28           TOTAL REVENUES         2,253,685         270,600         \$ 2,25         \$ 2,000         \$ 2,25           TOTAL REVENUES         427,072         157,870         \$ 2,25         \$ 2,25         \$ 2,000         \$ 2,25         \$ 2,25         \$ 2,000         \$ 2,25 <td< th=""><th></th><th>Ma</th><th></th><th colspan="3"></th></td<>		Ma				
REVENUES         Revenues         3 0,772,871         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 2,449,419         \$ 3,439,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,449,419         \$ 3,495,419 <th< th=""><th></th><th></th><th>,</th><th>•</th><th>,</th><th></th></th<>			,	•	,	
State assistance	REVENUES					.99 9
State assistance	Property taxes (including property tax relief trust distribution)	\$ 2,449,419				
Federal assistance	, , , , , , , , , , , , , , , , , , , ,		\$	2,436		
Activity revenues   72,047   25,490   1496	Federal assistance	8,931				
Meal sales Investment income         12.351         25.490         1.495           Other revenues         22.009         2.694         28           TOTAL REVENUES         5,637,628         1,388,612         1,523           EXPENDITURES         Regular programs         2,253,685         270,600         7,577           Special education         427,072         157,870         7,670           Career education programs         188,235         101,687         7,661           Other instructional programs         135,422         17,7661         78,407           Student support services         366,613         255,387         25,387           Ceneral administration support services         214,833         44,842         48,442           School administration support services         270,267         1,658         1,658         1,658           School administration support services         270,267         1,758	Activity revenues	·		, ,		
Investment income   12,351   \$ 1,495   28   28   28   22,009   2,694   28   28   28   22,009   2,694   28   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   22,009   2,694   28   28   28   29   29   29   29   29	•	,-		25.490		
Other revenues         22,009         2,694         28           TOTAL REVENUES         5,637,628         1,388,612         1,523           EXPENDITURES         Regular programs         2,253,685         270,600           Special education         427,072         157,870           Career education programs         188,235         101,687           Other instructional programs         158,605         101,687           Other instructional programs         135,422         17,7661         78,407           Instructional staff support services         386,613         255,337         46,702           General administration support services         270,267         48,422         48,422           School administration support services         83,399         1,658         48,422         48,422           School administration support services         160,311         492,143         492,143         492,143         492,143         492,143         492,143         492,143         492,143		12.351		-,	\$	1.495
TOTAL REVENUES		•		2.694	•	•
Regular programs						
Regular programs         2,253,685         270,600           Special education         427,072         157,870           Career education programs         188,235           Compensatory education programs         158,605         101,687           Other instructional programs         135,422         Student support services         177,661         78,407           Instructional staff support services         386,613         255,387           General administration support services         214,838         44,842           School administration support services         63,399         1,658           Operation and maintenance of plant services         63,399         1,658           Operation and maintenance of plant services         180,511         1,658           Operation and maintenance of plant services         41,927         1,688           Foot services operations         4,494         492,143           Community services operations         4,000         634           Facilities acquisition and construction services         4,000         634           Facilities acquisition and construction services         79,046         45,257           Deth Services         79,046         45,257           Net debt issuance costs         3,330         1,420,396         139,62	TOTAL REVENUES	 5,637,628		1,388,612		1,523
Special education         427,072         157,870           Career education programs         188,235         101,687           Compensatory education programs         158,605         101,687           Other instructional programs         155,422         17,601           Student support services         177,661         78,407           Instructional staff support services         214,838         44,842           School administration support services         270,267         270,267           Central services support services         63,399         1,658           Operation and maintenance of plant services         528,339         17,168           Operation and maintenance of plant services         100,511         11,000           Other support services         4,494         492,143           Community services operations         4,494         492,143           Community services operations         4,000         634           Facilities acquisition and construction services         4,000         634           Facilities acquisition and construction services         1,804         45,257           Net debt service:         1,804         45,257           Net debt service:         1,804         45,257           Net debt service:         5,132,278		0.050.005		070.000		
Career education programs         188,235           Compensatory education programs         158,605         101,687           Other instructional programs         135,422         Student support services         177,661         78,407           Instructional staff support services         386,613         255,387         Student support services         214,838         44,842           General administration support services         214,838         44,842         Stone administration support services         270,267         Central services support services         63,399         1,658         1,658         1,658         1,658         1,658         1,658         1,658         1,7168	• . •			·		
Compensatory education programs         188,605         101,687           Other instructional programs         135,422         78,407           Student support services         177,661         78,407           Instructional staff support services         386,613         255,387           General administration support services         270,267         77,267           Central services support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         71,108           Other support services         41,927         42,243           Food services operations         4,494         492,143           Community services operations         4,000         634           Facilities acquisition and construction services         4,000         45,267           Principal retirement         38,360         8,000           Interest and fiscal charges         1,804         45,257           Not debt issuance costs         1,804         45,257           TAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104) <td< td=""><td>·</td><td>·</td><td></td><td>157,870</td><td></td><td></td></td<>	·	·		157,870		
Other instructional programs         135,422           Student support services         177,661         78,407           Instructional staff support services         386,613         255,387           General administration support services         270,267		·				
Student support services         177,661         78,407           Instructional staff support services         386,613         255,387           General administration support services         214,838         44,842           School administration support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         0           Other support services         41,927         4           Food services operations         4,494         492,143           Community services operations         79,046         634           Facilities acquisition and construction services         4,000         4           Principal retirement         38,360         1		· ·		101,687		
Instructional staff support services         386,613         255,387           General administration support services         214,838         44,842           School administration support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         100,511           Other support services         41,927         634           Food services operations         4,494         492,143           Community services operations         79,046         634           Facilities acquisition and construction services         4,000         634           Pacilities acquisition and construction services         4,000         634           Peth Service:         Principal retirement         38,360         1           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond escrow agent </td <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td>		•				
General administration support services         214,838         44,842           School administration support services         270,267           Central services support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         Very 14,927           Food services operations         4,494         492,143           Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:         Principal retirement           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         1,804         45,257           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         18,643         10,848         10	Student support services	177,661		78,407		
School administration support services         270,267           Central services support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         Other support services           Other support services operations         4,494         492,143           Food services operations         634         Facilities acquisition and construction services         4,000           Activity expenditures         79,046         Facilities acquisition and construction services         79,046           Debt Service:         97,046         Facilities acquisition and construction services         1,804         45,257           Principal retirement         38,360         1         45,257           Interest and fiscal charges         1,804         45,257         43,370           Net debt issuance costs         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond escrow agent         (50,052)         (4,596,100) </td <td>Instructional staff support services</td> <td>386,613</td> <td></td> <td>255,387</td> <td></td> <td></td>	Instructional staff support services	386,613		255,387		
Central services support services         63,399         1,658           Operation and maintenance of plant services         526,339         17,168           Student transportation services         41,927           Food services operations         4,494         492,143           Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:         79,046           Principal retirement         38,360           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         94,370           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         (50,052)         (31,327)           Proceeds from refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643         106,777           EXCESS OF REVENUES AND OTHER         505,268         (20,93		214,838		44,842		
Operation and maintenance of plant services         526,339         17,168           Student transportation services         160,511         Community services           Food services operations         4,494         492,143           Community services operations         4,000         634           Facilities acquisition and construction services         4,000         4           Activity expenditures         79,046         79,046           Debt Service:         8,360         8,360           Principal retirement         38,360         45,257           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         10,848         39,204           Transfers out refunding bond issue         (50,052)         (31,327)           Powered from refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643         106,777           EXCESS OF REVENUES AND OTHER         30,000         10,848         106,777 </td <td>School administration support services</td> <td>270,267</td> <td></td> <td></td> <td></td> <td></td>	School administration support services	270,267				
Student transportation services         160,511           Other support services         41,927           Food services operations         4,494         492,143           Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:         79,046           Principal retirement         38,360           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         1,804         45,257           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers in         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCE	Central services support services	63,399		1,658		
Other support services         41,927	Operation and maintenance of plant services	526,339		17,168		
Food services operations         4,494         492,143           Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:	Student transportation services	160,511				
Food services operations         4,494         492,143           Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:	Other support services	41,927				
Community services operations         634           Facilities acquisition and construction services         4,000           Activity expenditures         79,046           Debt Service:         79,046           Principal retirement         38,360           Interest and fiscal charges         1,804         45,257           Net debt issuance costs         94,370           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643         (4,596,100)           EXCESS OF REVENUES AND OTHER         SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER         SOURCES (UNDER) EXPENDITURES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915		4,494		492,143		
Facilities acquisition and construction services				634		
Activity expenditures   79,046   Pobt Service:	· · · · · · · · · · · · · · · · · · ·	4,000				
Debt Service:   Principal retirement   38,360   1,804   45,257     Net debt issuance costs   1,804   45,257     TOTAL EXPENDITURES   5,132,278   1,420,396   139,627     EXCESS OF REVENUES OVER (UNDER) EXPENDITURES   505,350   (31,784)   (138,104)     OTHER FINANCING SOURCES (USES)   10,848   39,204     Transfers in   31,327   10,848   39,204     Transfers out   (50,052)   (31,327)     Proceeds from refunding bond issue   4,695,000     Payment to refunding bond escrow agent   (4,596,100)     Value of capital lease   18,643     TOTAL OTHER FINANCING SOURCES (USES)   (82)   10,848   106,777     EXCESS OF REVENUES AND OTHER   SOURCES OVER (UNDER) EXPENDITURES   AND OTHER USES   505,268   (20,936)   (31,327)     FUND BALANCES - JULY 1 RESTATED   795,818   49,593   359,915	·	•				
Principal retirement Interest and fiscal charges         38,360		-,-				
Interest and fiscal charges         1,804         45,257           Net debt issuance costs         94,370           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER SOURCES OVER (UNDER) EXPENDITURES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915		38.360				
Net debt issuance costs         94,370           TOTAL EXPENDITURES         5,132,278         1,420,396         139,627           EXCESS OF REVENUES OVER (UNDER) EXPENDITURES         505,350         (31,784)         (138,104)           OTHER FINANCING SOURCES (USES)         31,327         10,848         39,204           Transfers in         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915	·					45.257
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES 505,350 (31,784) (138,104)  OTHER FINANCING SOURCES (USES)  Transfers in 31,327 10,848 39,204  Transfers out (50,052) (31,327)  Proceeds from refunding bond issue 4,695,000  Payment to refunding bond escrow agent (4,596,100)  Value of capital lease 18,643  TOTAL OTHER FINANCING SOURCES (USES) (82) 10,848 106,777  EXCESS OF REVENUES AND OTHER  SOURCES OVER (UNDER) EXPENDITURES  AND OTHER USES 505,268 (20,936) (31,327)  FUND BALANCES - JULY 1 RESTATED 795,818 49,593 359,915	<u> </u>	 .,001		_		·
OTHER FINANCING SOURCES (USES)       31,327       10,848       39,204         Transfers in       (50,052)       (31,327)         Proceeds from refunding bond issue       4,695,000         Payment to refunding bond escrow agent       (4,596,100)         Value of capital lease       18,643         TOTAL OTHER FINANCING SOURCES (USES)       (82)       10,848       106,777         EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES       505,268       (20,936)       (31,327)         FUND BALANCES - JULY 1 RESTATED       795,818       49,593       359,915	TOTAL EXPENDITURES	 5,132,278		1,420,396		139,627
OTHER FINANCING SOURCES (USES)       31,327       10,848       39,204         Transfers in       (50,052)       (31,327)         Proceeds from refunding bond issue       4,695,000         Payment to refunding bond escrow agent       (4,596,100)         Value of capital lease       18,643         TOTAL OTHER FINANCING SOURCES (USES)       (82)       10,848       106,777         EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES       505,268       (20,936)       (31,327)         FUND BALANCES - JULY 1 RESTATED       795,818       49,593       359,915	EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	505,350		(31,784)		(138,104)
Transfers in       31,327       10,848       39,204         Transfers out       (50,052)       (31,327)         Proceeds from refunding bond issue       4,695,000         Payment to refunding bond escrow agent       (4,596,100)         Value of capital lease       18,643         TOTAL OTHER FINANCING SOURCES (USES)       (82)       10,848       106,777         EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES       505,268       (20,936)       (31,327)         FUND BALANCES - JULY 1 RESTATED       795,818       49,593       359,915	,	 		, , , ,		· · /
Transfers out         (50,052)         (31,327)           Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915	OTHER FINANCING SOURCES (USES)					
Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915	Transfers in	31,327		10,848		39,204
Proceeds from refunding bond issue         4,695,000           Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915	Transfers out	(50,052)				(31,327)
Payment to refunding bond escrow agent         (4,596,100)           Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915	Proceeds from refunding bond issue	( , ,				
Value of capital lease         18,643           TOTAL OTHER FINANCING SOURCES (USES)         (82)         10,848         106,777           EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES         505,268         (20,936)         (31,327)           FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915						(4.596.100)
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES  505,268  (20,936)  (31,327)  FUND BALANCES - JULY 1 RESTATED  795,818  49,593  359,915	· ·	 18,643				
SOURCES OVER (UNDER) EXPENDITURES       505,268       (20,936)       (31,327)         FUND BALANCES - JULY 1 RESTATED       795,818       49,593       359,915	TOTAL OTHER FINANCING SOURCES (USES)	 (82)		10,848		106,777
SOURCES OVER (UNDER) EXPENDITURES       505,268       (20,936)       (31,327)         FUND BALANCES - JULY 1 RESTATED       795,818       49,593       359,915	EXCESS OF REVENILES AND OTHER	 				
AND OTHER USES 505,268 (20,936) (31,327)  FUND BALANCES - JULY 1 RESTATED 795,818 49,593 359,915						
FUND BALANCES - JULY 1 RESTATED         795,818         49,593         359,915		EUE 360		(20.026)		(24 227)
	MIND OTHER USES	303,208		(20,936)		(31,321)
FUND BALANCES - JUNE 30 \$ 1,301,086 \$ 28,657 \$ 328,588	FUND BALANCES - JULY 1 RESTATED	 795,818		49,593		359,915
	FUND BALANCES - JUNE 30	\$ 1,301,086	\$	28,657	\$	328,588

The accompanying notes are an integral part of these financial statements.

#### Exhibit C

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - GENERAL AND SPECIAL REVENUE FUNDS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021

				General			Special Revenue					
	Budget		Actual		F	Variance Favorable (Unfavorable)		Budget		Actual		/ariance avorable ıfavorable)
REVENUES		0.400.040										
Property taxes (including property tax relief trust distribution)	\$	2,193,842	\$	2,449,419	\$	255,577	_				_	
State assistance		2,964,696		3,072,871		108,175	\$	2,388	\$	2,436	\$	48
Federal assistance		16,810		8,931		(7,879)		1,185,886		1,357,992		172,106
Activity revenues		194,050		72,047		(122,003)				0= 100		(0= 0.40)
Meal sales		40.00-		10.0=1		(0.00.1)		92,503		25,490		(67,013)
Investment income		16,235		12,351		(3,884)						
Other revenues		123,392		22,009		(101,383)				2,694		2,694
TOTAL REVENUES		5,509,025		5,637,628		128,603		1,280,777		1,388,612		107,835
EXPENDITURES												
Regular programs		2,486,896		2,253,685		233,211		27,326		270.600		(243,274)
Special education		456,955		427,072		29,883		198,605	157,870			40,735
Career education programs		197,592		188,235		9,357		,		,		,
Compensatory education programs				158,605		(9,925)	123,622			101,687		21,935
Other instructional programs		74,143		135,422		(61,279)						
Student support services		220,017		177,661		42,356		148,765		78,407		70,358
Instructional staff support services		496,855		386,613		110,242		164,725		255,387		(90,662)
General administration support services		204,103		214,838		(10,735)		46,855		44,842		2,013
School administration support services		267,270		270,267		(2,997)						
Central services support services		62,349		63,399		(1,050)		2,553		1,658		895
Operation and maintenance of plant services		549,682		526,339		23,343		89,321		17,168		72,153
Student transportation services		187,889		160,511		27,378						
Other support services		46,000		41,927		4,073						
Food services operations		1,000		4,494		(3,494)		382,567		492,143		(109,576)
Community services operations								2,000		634		1,366
Facilities acquisition and construction services				4,000		(4,000)						
Activity expenditures		140,051		79,046		61,005						
Debt Service:												
Principal retirement		37,000		38,360		(1,360)						
Interest and fiscal charges		2,544		1,804		740						
TOTAL EXPENDITURES		5,579,026		5,132,278		446,748		1,186,339		1,420,396		(234,057)

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - GENERAL AND SPECIAL REVENUE FUNDS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021

				General			Special Revenue					
	Budget		Actual		Variance Favorable (Unfavorable)		Budget		Actual		Variance Favorable (Unfavorable)	
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	\$	(70,001)	\$	505,350	\$	575,351	\$	94,438	\$	(31,784)	\$	(126,222)
OTHER FINANCING SOURCES (USES) Transfers in Transfers out Value of capital lease		7,579,219 (7,579,219)		31,327 (50,052) 18,643		(7,547,892) 7,529,167 18,643				10,848		10,848
TOTAL OTHER FINANCING SOURCES (USES)		0		(82)		(82)				10,848		10,848
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES		(70,001)		505,268		575,269		94,438		(20,936)		(115,374)
FUND BALANCES - JULY 1 RESTATED		932,821		795,818		(137,003)		41,317		49,593		8,276
FUND BALANCES - JUNE 30	\$	862,820	\$	1,301,086	\$	438,266	\$	135,755	\$	28,657	\$	(107,098)

The accompanying notes are an integral part of these financial statements.

#### 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

The Board of Education, a five member group, is the level of government, which has responsibilities over all activities related to public elementary and secondary school education within the jurisdiction of the McCrory School District (District). There are no component units.

#### B. Description of Funds

Major governmental funds (per the regulatory basis of accounting) are defined as General and Special Revenue.

<u>General Fund</u> - The General Fund is used to account for and report all financial resources not accounted for and reported in another fund.

<u>Special Revenue Fund</u> - The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The Special Revenue Fund includes federal revenues and related expenditures, restricted for specific educational programs or projects, including the District's food services operations. The Special Revenue Fund also includes required matching for those federal programs, program income required to be used to further the objectives of those programs, and transfers from the general fund to supplement such programs.

Other governmental funds, presented in the aggregate, consist of the following:

<u>Capital Projects Fund</u> – The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities and other capital assets. The Capital Projects Fund excludes those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

<u>Debt Service Fund</u> – The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Fiduciary Fund types include the following:

<u>Custodial Funds</u> – Custodial Funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities).

<u>Private-purpose Funds</u> – Private-purpose funds are used to report all other arrangements under which principal and income benefit individuals, private organizations, or other governments.

#### C. Measurement Focus and Basis of Accounting

The financial statements are prepared in accordance with a regulatory basis of accounting (RBA). This basis of accounting is prescribed by Ark. Code Ann. § 10-4-413(c) and requires that financial statements be presented on a fund basis with, as a minimum, the general fund and special revenue fund presented separately and all other funds included in the audit presented in the aggregate. The law also stipulates that the financial statements consist of a balance sheet; a statement of revenues, expenditures, and changes in fund balances; a comparison of the final adopted budget to the actual expenditures for the general fund and special revenue funds of the entity; notes to financial statements; and a supplemental schedule of capital assets, including land, buildings, and equipment. The law further stipulates that the State Board of Education shall promulgate the rules necessary to administer the regulatory basis of presentation.

#### 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. Measurement Focus and Basis of Accounting (Continued)

The RBA is not in accordance with generally accepted accounting principles (GAAP). GAAP require that basic financial statements present government-wide financial statements. Additionally, GAAP require the following major concepts: Management's Discussion and Analysis, accrual basis of accounting for government-wide financial statements, including depreciation expense, modified accrual basis of accounting for fund financial statements, separate financial statements for fiduciary fund types and other requirements for fiduciary fund types, separate identification of special and extraordinary items, inclusion of capital assets and debt in the financial statements, inclusion of the net pension liability in the financial statements, specific procedures for the identification of major governmental funds, and applicable note disclosures. The RBA does not require government-wide financial statements or the previously identified concepts.

The accompanying financial statements are presented on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts, which are segregated for purposes of recording specific activities or attaining certain objectives. Major governmental funds are defined as general and special revenue, and such funds are presented separately in the financial statements. All other governmental funds are presented in the aggregate. Fiduciary fund types are presented in a separate column in the Balance Sheet – Regulatory Basis. Revenues are reported by major sources and expenditures are reported by major function. Other transactions, which are not reported as revenues or expenditures, are reported as other financing sources and uses. Transactions related to the recording of installment contracts and capital leases are reported as other financing sources. Changes in private-purpose funds will be reflected in the notes to financial statements.

#### D. Revenue Recognition Policies

Revenues are recognized when they become susceptible to accrual in accordance with the RBA, except for property taxes (see Note 1 F below).

#### E. Capital Assets

Information on capital assets and related depreciation is reported at Schedule 1. Capital assets are capitalized at historical cost or estimated historical cost, if actual data is not available. Capital assets purchased are recorded as expenditures in the applicable fund at the time of purchase. Donated capital assets are reported at acquisition value when received. The District maintains a threshold level of \$1,000 for capitalizing equipment. Library holdings are not capitalized.

No salvage value is taken into consideration for depreciation purposes. All capital assets, other than land and construction in progress, are depreciated using the straight-line method over the following useful lives:

Asset Class	Estimated Useful Life in Years
Improvements/infrastructure	20
Buildings	25-50
Equipment	5-20

#### F. Property Taxes

Property taxes are levied (tax rates are established) in November of each year based on property assessment (real and personal) that occurred within a specific period of time beginning January 1 of the same year. Property taxes are collectible beginning the first business day of March of the year following the levy date and are considered delinquent after October 15 of the same calendar year.

#### 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### F. Property Taxes (Continued)

Amendment no. 74 to the Arkansas Constitution established a uniform minimum property tax millage rate of 25 mills for maintenance and operation of public schools. Ark. Code Ann. § 26-80-101 provides the uniform rate of tax (URT) shall be assessed and collected in the same manner as other school property taxes, but the net revenues from the URT shall be remitted to the State Treasurer and distributed by the State to the county treasurer of each county for distribution to the school districts in that county. For reporting purposes, URT revenues are considered property taxes.

#### G. Interfund Receivables and Payables

Interfund receivables and payables result from services rendered from one fund to another or from interfund loans.

#### H. Fund Balance Classifications

- 1. Nonspendable fund balance represents amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.
- Restricted fund balance represents amounts that are restricted to specific purposes when constraints
  placed on the use of resources are either (a) externally imposed by creditors (such as through bond
  covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law
  through constitutional provisions or enabling legislation.
- Assigned fund balance represents amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed.
- 4. Unassigned fund balance represents amounts that have not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. This classification can also include negative amounts in other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes.

#### I. Budget and Budgetary Accounting

The District is required by state law to prepare an annual budget. The annual budget is prepared on a fiscal year basis. The District does not prepare and submit amended budgets during the fiscal year. The State Department of Education's regulations allow for the cash basis or the modified accrual basis. However, the majority of the school districts employ the cash basis method.

The District budgets intra-fund transfers. Significant variances may result in the comparison of transfers at the Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General and Special Revenue Funds – Regulatory Basis because only interfund transfers are reported at the Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds – Regulatory Basis. Additionally, the District routinely budgets restricted federal programs as part of the special revenue fund. Significant variances may result in the budgetary comparison of the revenues and expenditures of the special revenue fund because of the reclassification of those federal programs primarily utilized for capital projects to the other aggregate funds for reporting purposes.

Budgetary perspective differences are not considered to be significant, because the structure of the information utilized in preparing the budget and the applicable fund financial statements is essentially the same.

#### 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### J. Stabilization Arrangements

The District's Board of Education has not formally set aside amounts for use in emergency situations or when revenue shortages or budgetary imbalances arise.

#### K. Minimum Fund Balance Policies

The District's Board of Education has not formally adopted a minimum fund balance policy.

#### L. Fund Balance Classification Policies and Procedures

The Superintendent, in conjunction with other management and accounting personnel, is authorized to assign amounts to a specific purpose. The District's Board of Education has not adopted a formal policy addressing this authorization.

The District's revenues, expenditures, and fund balances are tracked in the accounting system by numerous sources of funds. The fund balances of these sources of funds are combined to derive the District's total fund balances by fund. It is uncommon for an individual source of funds to contain restricted and unrestricted (committed, assigned, or unassigned) funds. The District does not have a policy addressing whether it considers restricted or unrestricted amounts to have been spent when expenditures are incurred for purposes for which both restricted and unrestricted amounts are available. District personnel decide which resources (source of funds) to use at the time expenditures are incurred. For classification of fund balance amounts, restricted resources are considered spent before unrestricted. The District does not have a policy addressing which resources to use within the unrestricted fund balances when committed, assigned, or unassigned fund balances are available. When expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, committed amounts are reduced first, followed by assigned amounts, and then unassigned amounts.

#### M. Encumbrances

The District does not utilize encumbrance accounting.

#### 2: CASH DEPOSITS WITH FINANCIAL INSTITUTIONS

Cash deposits are carried at cost (carrying value). A comparison of the bank balance and carrying value is as follows:

	 Carrying Amount	Bank Balance
Insured (FDIC)	\$ 283,019	\$ 283,019
Collateralized:		
Collateral held by the District's agent, pledging bank or pledging bank's trust department or		
agent in the District's name	 1,322,085	 1,419,013
Total Deposits	\$ 1,605,104	\$ 1,702,032

The above total deposits include certificates of deposit of \$32,888 reported as investments and classified as nonparticipating contracts.

#### 3: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2021 were comprised of the following:

	Governmental Funds							
	Major							
	Special							
Description	G	Seneral	Revenue					
State assistance Federal assistance Other	\$	58,707 543	\$	187,922				
Totals	\$	59,250	\$	187,922				

#### 4: COMMITMENTS

The District was contractually obligated for the following at June 30, 2021:

Long-term Debt Issued and Outstanding

The District is presently paying on the following long-term debt:

Date of Issue	Date of Final Maturity	Rate of Interest	Amount Authorized and Issued		Debt utstanding ne 30, 2021	laturities To e 30, 2021
Bonds 9/1/20	6/1/44	.55 - 1.75%	\$	4,695,000	\$ 4,695,000	
Direct Borro	wings					
3/18/16	3/21/22	2.49%		222,261	39,901	\$ 182,360
6/30/21	6/30/26	6.36%		18,643	18,643	
Total Di	rect Borrowings			240,904	58,544	182,360
Total	Long-Term Debt	t	\$	4,935,904	\$ 4,753,544	\$ 182,360

#### 4: COMMITMENTS (Continued)

Changes in Long-term Debt

	Balance July 1, 2020	Issued	Retired	Balance June 30, 2021
Bonds payable	\$ 4,555,000	\$ 4,695,000	\$ 4,555,000 *	\$ 4,695,000
Direct Borrowings	78.261		38,360	39,901
Capital lease Total Direct Borrowings	78,261	18,643 18,643	38,360	18,643 58,544
Total Long-Term Debt	\$ 4,633,261	\$ 4,713,643	\$ 4,593,360	\$ 4,753,544

<sup>\*</sup> Includes \$4,555,000 early retirement of debt – See Note 6.

Future Principal and Interest Payments

·		Bonds		Direct Borrowings							
Year Ended June 30,	 Principal		Interest		Total		rincipal	In	iterest		Total
2022	\$ 70,000	\$	59,810	\$	129,810	\$	43,173	\$	1,432	\$	44,605
2023	180,000		59,425		239,425		3,486		877		4,363
2024	185,000		58,435		243,435		3,712		650		4,362
2025	185,000		57,325		242,325		3,957		405		4,362
2026	185,000		56,030		241,030		4,216		146		4,362
2027-2031	985,000		253,660		1,238,660						
2032-2036	1,055,000		194,845		1,249,845						
2037-2041	1,130,000		117,200		1,247,200						
2042-2044	 720,000		25,375		745,375						
Totals	\$ 4,695,000	\$	882,105	\$	5,577,105	\$	58,544	\$	3,510	\$	62,054

#### Capital Lease

Capital assets acquired through a capital lease consisted of the following at June 30, 2021:

		Accumulated	Net		
Class of Property	 Cost	Depreciation	 Value		
Copiers	\$ 18,643		\$ 18,643		

#### 4: COMMITMENTS (Continued)

The present value of the net minimum lease payments is as follows at June 30, 2021:

Total Minimum Lease Payments	\$ 21,812
Less: Amount Representing Interest	 3,169
Total Present Value of Net Minimum Lease Payments	\$ 18,643

Security for Debt Payments

Ark. Code Ann. § 6-20-1204 specifies procedures to be followed if a school district is delinquent in a payment to the paying agent for bonded debt. As additional security, any delinquent payment for bonded debt will be satisfied by the Division of Elementary and Secondary Education (DESE). Depending on the date of the bond issue, DESE will recover the full amount of any delinquency payment through the withholding of a school district's state funding or a direct payment from the school district. There were no delinquent bond payments incurred by the District during the audit period.

#### 5: ACCOUNTS PAYABLE

Accounts payable at June 30, 2021 were comprised of the following:

		Governm					
		M	Fiduciary				
			Fund				
Description	G	General	 Revenue	Types			
Vendor payables	\$	44,039	\$ 46,171	\$	593		

#### 6: DEBT REFUNDING

On September 1, 2020, the District issued refunding bonds of \$4,695,000 with interest rates of 0.55 to 1.75 percent to refund \$4,555,000 of outstanding bonds dated September 1, 2016. The interest rates of the bonds refunded were 1.05 to 3.1 percent. Net bond proceeds of \$4,596,100 were remitted to an escrow agent to provide all future debt service payments for the bonds refunded. These bonds were called on October 12, 2020. The remaining proceeds of \$4,530 (after payment of \$94,370 net bond issuance costs) will be utilized for subsequent debt payments. The issuance of these bonds will result in a savings of \$545,163 to the District over the life of the bonds.

#### 7: INTERFUND TRANSFERS

The District transferred \$39,204 from the general fund to the other aggregate funds for debt related payments. The District also transferred \$10,848 from the general fund to the special revenue fund to supplement its food service operations. Additionally, the District transferred \$31,327 from the other aggregate funds to the general fund to supplement District operations.

#### 8: RETIREMENT PLANS

Arkansas Teacher Retirement System

Plan Description

The District contributes to the Arkansas Teacher Retirement System (ATRS), a cost-sharing multiple-employer defined benefit pension plan that covers employees of schools and education-related agencies, except certain non-teaching school employees. ATRS, administered by a Board of Trustees, provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and can be amended only by the Arkansas General Assembly. The Arkansas Teacher Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for ATRS. That report may be obtained by writing to Arkansas Teacher Retirement System, 1400 West Third Street, Little Rock, Arkansas 72201, by calling 1-800-666-2877, or by visiting the ATRS website at <a href="https://www.artrs.gov">www.artrs.gov</a>.

#### **Funding Policy**

ATRS has contributory and noncontributory plans. Contributory members are required by State law to contribute 6.50% of their salaries. Each participating employer is required by State law to contribute at a rate determined by the Board of Trustees, based on the annual actuarial valuation. The current employer rate is 14.50% of covered salaries. The District's contributions to ATRS for the year ended June 30, 2021 were \$544,793, equal to the required contributions.

#### Net Pension Liability

The Division of Elementary and Secondary Education has stipulated that, under the regulatory basis of accounting, the requirements of Governmental Accounting Standards Board Statement no. 68 would be limited to disclosure of the District's proportionate share of the collective net pension liability. The District's proportionate share of the collective net pension liability at June 30, 2020 (actuarial valuation date and measurement date) was \$6,895,289.

Arkansas Public Employees Retirement System

#### Plan Description

The District contributes to the Arkansas Public Employees Retirement System (APERS), a cost-sharing multiple-employer defined benefit pension plan that covers certain non-teaching school employees. APERS, administered by a Board of Trustees, provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and can be amended only by the Arkansas General Assembly. The Arkansas Public Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for APERS. That report may be obtained by writing to Arkansas Public Employees Retirement System, 124 West Capitol Avenue, Suite 400, Little Rock, Arkansas 72201, by calling 1-800-682-7377, or by visiting the APERS website at <a href="https://www.apers.org">www.apers.org</a>.

#### **Funding Policy**

APERS has contributory and noncontributory plans. Contributory members are required by State law to contribute 5% of their salaries. Each participating employer is required by State law to contribute at a rate determined by the Board of Trustees, based on the annual actuarial valuation. The current employer rate for school districts is 4% of covered salaries. The District's contributions to APERS for the year ended June 30, 2021 were \$2,424, equal to the required contributions.

#### Net Pension Liability

The Division of Elementary and Secondary Education has stipulated that, under the regulatory basis of accounting, the requirements of Governmental Accounting Standards Board Statement no. 68 would be limited to disclosure of the District's proportionate share of the collective net pension liability. The District's proportionate share of the collective net pension liability at June 30, 2020 (actuarial valuation date and measurement date) was \$23,013.

#### 9: CHANGES IN PRIVATE-PURPOSE FUNDS

ADDITIONS	
Donations	\$ 7,000
Interest	 193
TOTAL ADDITIONS	 7,193
DEDUCTIONS	
Scholarships	 9,131
CHANGE IN FUND BALANCE	(1,938)
FUND BALANCE - JULY 1	 50,743
FUND BALANCE - JUNE 30	\$ 48,805

#### 10: PLEDGED REVENUES

The District has pledged a portion of its property taxes to retire bonds of \$4,695,000 issued on September 1, 2020. The bonds were issued for various capital projects. Total principal and interest remaining on the bonds is \$5,577,105, payable through June 1, 2044. Principal and interest paid for the current year and total property taxes pledged for debt service were \$44,858 and \$734,140, respectively. The percentage of property taxes pledged for the current year for principal and interest payments was 6.11 percent.

#### 11: RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The District carries commercial insurance for board legal liability, business trip accidental death and dismemberment, and student accident coverage.

The District participates in the Arkansas School Boards Association – Workers' Compensation Trust (the Trust), a self-insurance trust voluntarily established on July 1, 1994 pursuant to state law. The Trust is responsible for obtaining and administering workers' compensation insurance coverage for its members, as well as obtaining reinsurance coverage for those claims that exceed the standard policy limits. In its administrative capacity, the Trust is responsible for monitoring, negotiating and settling claims that have been filed on behalf of and against member districts. The District contributes annually to this program.

Additionally, the District participates in the Arkansas School Boards Association – Risk Management Program (the Association), a self-insurance program voluntarily established on February 1, 1984 pursuant to state law. The Association is responsible for obtaining and administering insurance coverage for property and vehicles for its members, as well as obtaining reinsurance coverage for those claims that exceed the standard policy limits. In its administrative capacity, the Association is responsible for monitoring, negotiating, and settling claims that have been filed against member districts. The District pays an annual premium for its coverage of buildings, contents, and vehicles.

#### 11: RISK MANAGEMENT (Continued)

The District participates in the Arkansas Fidelity Bond Trust Fund administered by the Governmental Bonding Board. This program provides coverage for actual losses sustained by its members through fraudulent or dishonest acts committed by officials or employees. Each loss is limited to \$300,000 with a \$2,500 deductible. Premiums for coverage are paid by the Chief Fiscal Officer of the State of Arkansas from funds withheld from the Public School Fund.

Settled claims have not exceeded coverage in any of the past three fiscal years. There were no significant reductions in insurance coverage from the prior year in the major categories of risk.

#### 12: ON-BEHALF PAYMENTS

The allocation of the health insurance premiums paid by the Division of Elementary and Secondary Education to the Employee Benefits Division, on-behalf of the District's employees, totaled \$135,677 for the year ended June 30, 2021.

#### 13: DETAILS OF GOVERNMENTAL FUND BALANCE CLASSIFICATIONS DISPLAYED IN THE AGGREGATE

	Governmental Funds								
		Ma							
				Special		Other			
Description	G	Seneral	R	evenue	A	ggregate			
Fund Balances:									
Restricted for:									
Enhanced student achievement									
funding	\$	11,077							
English-language learners	•	4,387							
Professional development		15,582							
Child nutrition programs		,	\$	5,437					
Medical services				7,559					
Special education programs		37,321							
Education stabilization fund									
(COVID-19)				1,514					
Other purposes		28,489		14,147					
Total Restricted		96,856		28,657					
Assigned to:									
Capital projects					\$	328,588			
Student activities		89,930			,	,			
Total Assigned		89,930				328,588			
Unassigned	1	,114,300							
Totals	\$ 1	,301,086	\$	28,657	\$	328,588			

#### 14: PRIOR YEAR RESTATEMENT

The general fund beginning balance was increased by \$32,028 due to an adjustment for a prior year error in the amount of \$31,327 and the reclassification of a custodial fund activity account previously unreported in the amount of \$701. The other funds in the aggregate beginning fund balance was decreased by \$31,327 due to an adjustment for a prior year error.

#### 15: MCCRORY SCHOLARSHIP FUND

During the year ended June 30, 1994, the District agreed to endow a scholarship fund primarily from funds from the sale of land, excess locker fees, and senior class monies not claimed after one year. Scholarships are awarded from available interest earnings. The scholarship fund is maintained as cash or investments classified as nonparticipating contracts. The nonspendable portion of the endowment was \$26,406 at June 30, 2021.

Schedule 1

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF CAPITAL ASSETS FOR THE YEAR ENDED JUNE 30, 2021 (Unaudited)

	Balance June 30, 2021
Nondepreciable capital assets:  Land	\$ 404,489
Depreciable capital assets:	
Buildings	14,402,297
Improvements/infrastructure	1,836,704
Equipment	1,968,445
Total depreciable capital assets	18,207,446
Less accumulated depreciation for:	
Buildings	4,853,855
Improvements/infrastructure	698,474
Equipment	1,465,209
Total accumulated depreciation	7,017,538
Total depreciable capital assets, net	11,189,908
Capital assets, net	\$ 11,594,397

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2021

Federal Grantor/Pass-Through Grantor/Program or Cluster Title CHILD NUTRITION CLUSTER	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Provided to Subrecipients	Total Federal Expenditures
U. S. Department of Agriculture Arkansas Department of Education - School Breakfast Program	10.553	7403		\$ 148,297
National School Lunch Program (Note 3) Arkansas Department of Education - National School Lunch	10.555			3,995
Program	10.555	7403		266,145
Arkansas Department of Human Services - National School Lunch Program (Note 4) Total for National School Lunch Program	10.555	7403000		13,275 283,415
Arkansas Department of Education - Child Nutrition Discretionary Grants Limited Availability Total U. S. Department of Agriculture	10.579	7403		15,692 447,404
TOTAL CHILD NUTRITION CLUSTER				447,404
SPECIAL EDUCATION CLUSTER (IDEA) <u>U. S. Department of Education</u> Arkansas Department of Education - Special Education -				
Grants to States	84.027A	7403		134,751
Arkansas Department of Education - Special Education - Preschool Grants Total U. S. Department of Education	84.173A	7403		10,674 145,425
TOTAL SPECIAL EDUCATION CLUSTER (IDEA)				145,425
U.S. Department of the Treasury  Arkansas Department of Education - COVID-19 - Coronavirus  Relief Fund  Total U.S. Department of the Treasury	21.019	7403		31,095 31,095
U. S. Department of Education  Arkansas Department of Education - COVID-19 - Elementary and Secondary School Emergency Relief Fund Total Education Stabilization Fund	84.425D	7403		411,938 411,938
Arkansas Department of Education - Title I Grants to Local Educational Agencies Rural Education	84.010A 84.358A	7403		220,284 20,663
Arkansas Department of Education - Supporting Effective Instruction State Grants	84.367A	7403		8,701
Arkansas Department of Education - Student Support and Academic Enrichment Program Total U. S. Department of Education	84.424A	7403		18,750 680,336
TOTAL OTHER PROGRAMS				711,431
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 0	\$ 1,304,260

The accompanying notes are an integral part of this schedule.

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2021

#### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

- Note 1: Basis of Presentation The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of McCrory School District No. 12 (District) under programs of the federal government for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position or changes in financial position of the District.
- Note 2: Summary of Significant Accounting Policies Expenditures reported on the Schedule are reported on the regulatory basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- Note 3: Nonmonetary assistance is reported at the approximate value as provided by the U. S. Department of Defense through an agreement with the U. S. Department of Agriculture.
- Note 4: Nonmonetary assistance is reported at the approximate value as provided by the Arkansas Department of Human Services.
- Note 5: The District has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.
- Note 6: During the year ended June 30, 2021, the District received Medicaid funding of \$20,782 from the Arkansas Department of Human Services. Such payments are not considered Federal awards expended, and therefore, are not included in the above Schedule.

#### MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2021

#### SECTION I - SUMMARY OF AUDITOR'S RESULTS

FINANCIAL STATEMENTS	
Types of auditor's reports issued on whether the financial statements au	udited were prepared in accordance with:
Generally accepted accounting principles (GAAP) - adverse Regulatory basis - unmodified	•
Internal control over financial reporting:	
Material weakness(es) identified?	yes X no
Significant deficiency(ies) identified?	yes X none reported
Noncompliance material to financial statements noted?	yes X no
FEDERAL AWARDS	
Internal control over major federal programs:	
Material weakness(es) identified?	yes X no
Significant deficiency(ies) identified?	yes X none reported
Type of auditor's report issued on compliance for major federal program	ns: unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	yes X no
Identification of major federal programs:	
AL Number(s) 84.027A and 84.173A 84.425D	Name of Federal Program or Cluster Special Education Cluster (IDEA) COVID-19 - Education Stabilization Fund
Dollar threshold used to distinguish between type A and type B program	s:
Auditee qualified as low-risk auditee?	yes X no
SECTION II - FINANCIAL	STATEMENT FINDINGS
No matters were reported.	
SECTION III - FEDERAL AWARD FIR	NDINGS AND QUESTIONED COSTS
No matters were reported.	



#### 509 N Jackson | PO Box 930 | McCrory, AR 72101 Telephone: 870.731.2535 | Fax: 870.731.2536 | mccroryschools.org

Dr. Nathan White, Superintendent

Schedule 4

## SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2021

#### FINANCIAL STATEMENT FINDINGS

There were no findings in the prior audit.

#### FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

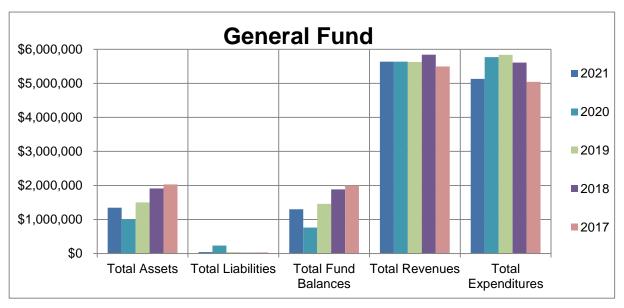
There were no findings in the prior audit.

# MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF SELECTED INFORMATION FOR THE LAST FIVE YEARS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021

(Unaudited)

Year Ended June 30.

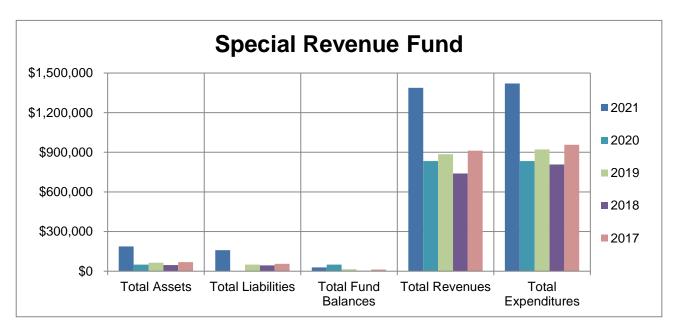
General Fund		2021		2020		2019		2018		2017	
Total Assets	\$	1,345,125	\$	1,000,000	\$	1,502,874	\$	1,910,722	\$	2,031,959	
Total Liabilities		44,039		236,210		43,859		25,660		35,739	
Total Fund Balances		1,301,086		763,790		1,459,015		1,885,062		1,996,220	
Total Revenues		5,637,628		5,637,729		5,628,496		5,843,340		5,493,607	
Total Expenditures		5,132,278		5,769,012		5,836,097		5,610,812		5,045,745	
Total Other Financing Sources (Uses)		(82)		(563,942)		(218,446)		(343,686)		(306,616)	



# MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF SELECTED INFORMATION FOR THE LAST FIVE YEARS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021 (Unaudited)

Year Ended June 30.

Special Revenue Fund	2021		2020		2019		2018		2017		
Total Assets	\$	187,922	\$	49,593	\$	64,600	\$	47,042	\$	68,286	
Total Liabilities		159,265				50,344		43,829		55,855	
Total Fund Balances		28,657		49,593		14,256		3,213		12,431	
Total Revenues		1,388,612		833,569		885,133		739,571		911,956	
Total Expenditures		1,420,396		833,340		921,754		807,702		956,706	
Total Other Financing Sources (Uses)		10,848		35,108		47,664		58,913		47,946	



# MCCRORY SCHOOL DISTRICT NO. 12 WOODRUFF COUNTY, ARKANSAS SCHEDULE OF SELECTED INFORMATION FOR THE LAST FIVE YEARS - REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2021

(Unaudited)

Year Ended June 30,

Other Aggregate Funds		2021		2020		2019		2018		2017		
Total Assets	\$	328,588	\$	391,242	\$	275,935	\$	322,536	\$	157,404		
Total Liabilities						38,195						
Total Fund Balances		328,588		391,242		237,740		322,536		157,404		
Total Revenues		1,523		324		242				292,372		
Total Expenditures		139,627		375,656		255,820		119,641		955,680		
Total Other Financing Sources (Uses)		106,777		528,834		170,782		284,773		343,915		

